



# GLOBAL CITIES RETAIL GUIDE

2025 EDITION

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## **ESTONIA OVERVIEW**

The Estonian retail market is dominated by shopping centres and the rapid development of e-commerce.

The market is dominated by shopping centres and standalone hyper/supermarkets. Estonia continues to maintain one of the highest levels of shopping centre space per capita in Europe.

The retail market has been affected by the growth of e-commerce, the coronavirus pandemic and war in Ukraine. The number of retailers is currently close to pre-pandemic levels but the tourist offering has suffered significantly. The war in Ukraine has had a similar influence. However, well performing shopping centres are still relatively attractive with low yields.

The new trend is the emergence of retail and business park developments and Ülemiste SC has announced a 60,000 sqm extension. Well established examples include Tähesaju Business Park in Tallinn and Kurna Park in Rae Parish, adjacent to Tallinn. A similar development has occurred in Estonia's second-largest city, Tartu, where various retail buildings housing different brands have been built next to the Lõunakeskus shopping centre.

Retail properties in Estonia are attractive to international investors; however, some schemes remain owned by the original developers. As the majority of retail stock was constructed within the past 10–20 years, the buildings are generally in good condition.



## **Economic Overview**

#### **ECONOMIC SUMMARY**

ECONOMIC INDICATORS	2023	2024F	2025F	2026F	2027F
GDP (% y/y change)	-3.1	0.3	5.6	3.4	3.9
Consumer spending (% y/y change)	-1.4	-0.2	3.2	0.7	1.6
Industrial production (% y/y chante)	-12.0	-5.4	1.6	5.3	7.4
Investment (% y/y change)	8.8	0.3	14.3	10.7	9.6
Unemployment rate (%)	6.4	7.1	6.0	6.0	6.3
Inflation rate (%)	9.3	3.3	5.5	5.6	4.4
Exchange rate vs USD	1.1	1.1	1.1	1.2	1.2
Interest rates short-term (%)	3.8	4.1	2.8	2.4	2.4
Interest rates 10-year (%)	3.3	3.0	2.9	2.8	2.9

#### **RETAIL SALES GROWTH:** % CHANGE ON PREVIOUS YEAR

INDICATOR	2019	2020	2021	2022	2023
Retail sales growth volume (%)	5.4	1.7	9.9	-0.3	-1.7

#### **ECONOMIC BREAKDOWN** (2023)

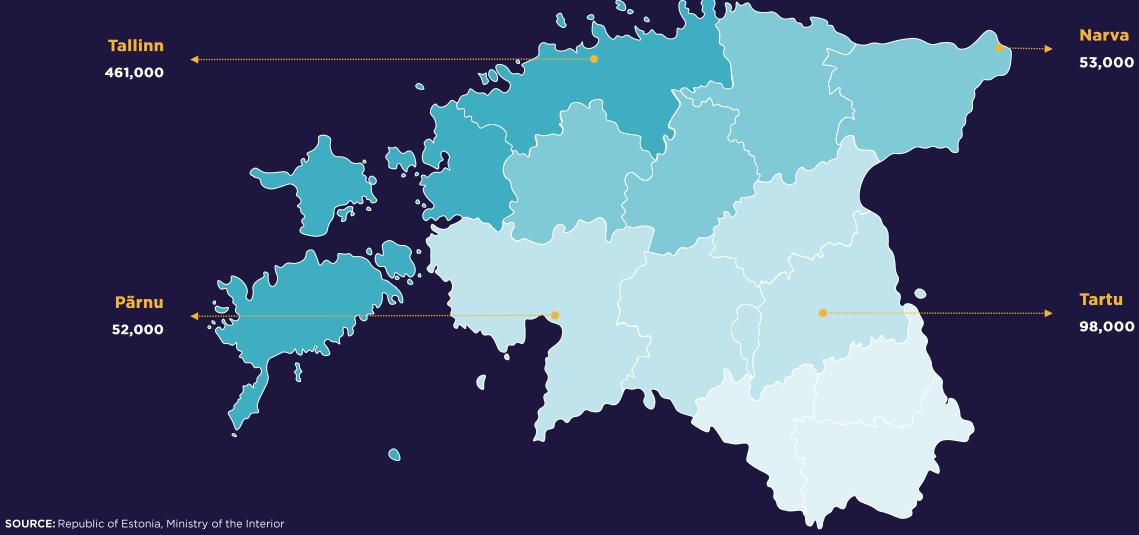
Population (million)	1.4		Coalition of the Reform Party (Reformierakond),
GDP nominal (bil. USD)	49.4	PARLIAMENT	Pro Patria (Isamaa), and the Social Democrats
Public sector balance (% of GDP)	-2.6		(Sotsiaaldemokraatlik Erakond).
Public sector debt (%		HEAD OF STATE	Alar Karis
of GDP)	17.9 	PRIME MINISTER	Kristen Michal
Current account balance (% of GDP)	-0.3	ELECTION DATE	2027 (Parliamentary)

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**NOTE:** \*annual % growth rate unless otherwise indicated. Figures are based on local currency and in real terms. F forecast

**SOURCE:** Moody's Analytics, Inc.

# Largest Cities



#### Retail Overview

# MAJOR DOMESTIC FOOD RETAILERS



Grossi, Selver, COOP, MEIE

# MAJOR INTERNATIONAL FOOD RETAILERS



Maxima, Prisma, Rimi, Lidl.

# MAJOR DOMESTIC NON-FOOD RETAILERS



Apotheka, APOLLO GROUP, Espak, Rademar, Sportland, Euronics.

# INTERNATIONAL RETAILERS IN ESTONIA



Bauhaus, Bershka, Decathlon, H&M, IKEA, Jysk, Lindex,, Mango, NewYorker, Zara, Pull & Bear, Reserved, Stockmann;

#### **FOOD AND BEVERAGE OPERATORS**



Amps, Domino, Hesburger, Lido, McDonalds, MySushi, Peetri Pizza, Reval Café, Vapiano, Burger King, KFC

#### **NEW ENTRANTS TO MARKET**



Ikea, Decathlon Domina Pizza

TYPICAL HOURS		
MONDAY - FRIDAY	SATURDAY	SUNDAY
08.00-22.00	08.00-22.00	8.00-22.00

#### The Retail Scene

Estonia is one of Europe's youngest and fastest growing markets. Most retail schemes have been built in the last 25 years and are performing well.

Shopping centre stock is well established in Tallinn and some of the larger secondary cities. Hyper/supermarket anchored schemes with a catering and/or leisure offer continue to dominate the market. In 2023, retail trade turnover in Estonia decreased by 8% compared to 2022. This decline was primarily driven by a reduction in sales of manufactured goods, which saw a drop of 11%, and automotive fuel sales, which decreased by 5%. Grocery stores also experienced a 4% decrease in turnover. This downward trend has been consistent since late 2022. In contrast, in 2022, the retail trade turnover increased by 2% compared to the previous year.

There is a remarkable number of separately standing hyper/supermarkets in Estonia. In recent years, many discounter supermarkets have been changed to more expensive supermarkets.

Major shopping centres, such as Ülemiste centre and Rocca al Mare centre continue to have ambitious development plans.

By 2023, e-commerce in Estonia has continued to grow rapidly. The turnover for e-commerce reached approximately €3.54 billion in 2022, representing a 34% growth compared to the previous year. E-commerce now accounts for around 20% of the total retail trade in Estonia. The percentage of e-shoppers, or individuals making online purchases, has increased significantly, with 78% of internet users shopping online by 2023.

In connection with the close competition of shopping centres, a future trend is emerging, where the centres will be transformed into multi-purpose centres - inner campuses, together with sports and park and entertainment areas.

It is possible to enter the Estonian retail market directly, though many also franchise and enter via concessions/shop-in-shops because of the small size of the market. There are no restrictions on foreign companies either buying or renting property in Estonia.

Although it is possible to occupy premises within a few weeks, it is more realistic to expect that on average it will take 3-4 months from initialising the property search to taking occupation of an existing property. The main issue is related to very limited vacancy in the major shopping centres, making it difficult to find available space.

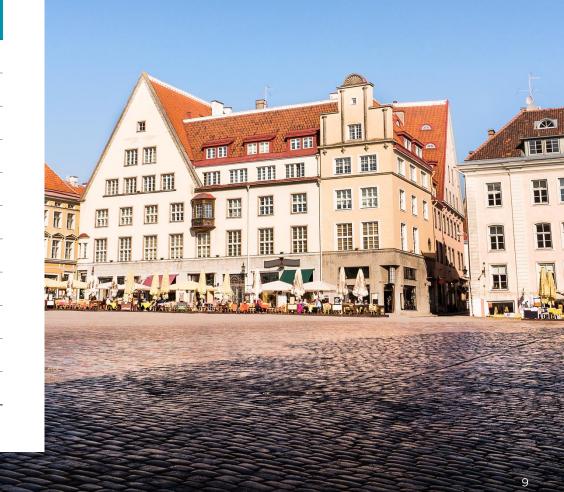


## **Shopping Centres**

#### **TOP SHOPPING CENTRES BY SIZE**

NAME	CITY	SIZE (GLA SQM)	YEAR OPENED
Lõunakeskus	Tartu	75,000	2001
Ülemiste	Tallinn	74,000	2004 (expanding)
Rocca al Mare	Tallinn	57,300	1998 (expanding)
Kristiine	Tallinn	43,700	1999
Järve Keskus	Tallinn	45,200	2000
Astri Keskus	Narva	40,000	2006
Põhjakeskus	Rakvere	35,000	2011
Viru Keskus	Tallinn	42000	2004
Solaris	Tallinn	23,500	2009
Kaubamajakas	Pärnu	22,000	2004
T1	Tallinn	64,100	2018 (mainly outlets)

Source: Kinnisvaraekspert Research



# Key Features of Lease Structure

ITEM	COMMENT	ITEM	COMMENT
Lease Terms	Leases are mainly for a term of 5 years, 5 + 5 years is also commonly used. 10 years is rather unusual in general but still often used for anchor tenants. Some agreements are signed with no possibilities to terminate the agreement.	Rent Review	Most rents are indexindexation is based of % is used. In case of Quite often indexation for example).
Rental Payment	Rents are typically payable monthly in advance and usually there are fixed area-based rents. Sometimes fixed rents are combined with turnover-based rents. In this case most often the lessee has to pay a fixed payment plus a percentage of turnover, only if determined turnover level is exceeded. A security deposit is commonly used.	Service Charges, repairs and insurance	A service charge is u covers management of common parts, ex lessors adopt differe may use variable chaby the lessee at a pa sqm which is reviewed maintenance and insis responsible for extension of the service of the

ITEM	COMMENT
Rent Review	Most rents are indexed based on CPI or fixed indexation. Typically indexation is based on local CPI, sometimes Eurozone CPI or fixed % is used. In case of negative CPI it is not considered in indexation. Quite often indexation is limited to certain level (up to 3-5% annually for example).
Service Charges, repairs and insurance	A service charge is usually payable in multi-tenanted buildings and covers management fees, security, cleaning and internal maintenance of common parts, external maintenance and insurance, etc. Different lessors adopt different methods of collecting service charges: some may use variable charge with a reference to services which were used by the lessee at a particular month, and some may use fixed rate per sqm which is reviewed annually. Service charge excludes internal maintenance and insurance of rented accommodation. The landlord is responsible for external/structural matters in shopping centres.

## Key Features of Lease Structure

ITEM	COMMENT	ITEM	COMMENT
Property taxes and other costs	The only property tax is a land tax which in most cases is rather marginal. Land tax should be paid by the landlord and is recovered through service charges. VAT at 22% is charged on rental payments.	Valuation methods	Each landlord deterr The most valuable us to anchor tenants, no llines. Premises on the most valuable and va centre layout and cu
Disposal of a lease	Sub-letting is usually not possible under the terms of the lease, strictly subject to landlord's approval. Possibility and effect of early termination depends on the statements in the agreement and negotiation. At lease end, the tenant is responsible for re-instating the premises to the same condition as at the start of the lease, subject to normal wear and tear. All tenant improvements must be approved by the landlord subject to the alteration covenant in the lease and the fact that approval should not be unreasonably withheld.	Legislation	The Estonian Civil Co for lease agreements the laws of the Repu

ermines individual valuation method for its premises. units are along the main customer flows: next near entrances, in front of hypermarkets cash the first floor of the shopping centres are the valuation of upper floors depends on shopping customers circulation. Code provides much of the framework nts. Lease agreements must comply with public of Estonia.





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#### **ABOUT CUSHMAN & WAKEFIELD**

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